

Belvedere: June 24, 2004
Jerry Butler

Corte Madera: **TO:** Transportation Authority of Marin Commissioners
Melissa Gill

Fairfax: **RE:** Adoption of the Fiscal Year 2004-05 Budget
Lew Tremaine

Larkspur:
Joan Lundstrom

Mill Valley:
Dick Swanson

Novato: The attached budget documents include an Executive Summary, the Fiscal Year 2004-05 Proposed Budget, and a Budget Summary that contains details on budget elements.
Pat Eklund

Ross:
Tom Byrnes

San Anselmo:
Peter Breen

San Rafael:
Al Boro

Sausalito:
Amy Belser

Tiburon:
Alice Fredericks

County of Marin:
Susan Adams
Hal Brown
Steve Kinsey
Cynthia Murray
Annette Rose

Dear Commissioners:

Attached for your review and approval is the Fiscal Year 2004-05 budget. A draft budget was presented at your May 27th meeting, which was presented to the City Managers and County Administrator at their May meeting.

The attached budget documents include an Executive Summary, the Fiscal Year 2004-05 Proposed Budget, and a Budget Summary that contains details on budget elements.

In a related item, also attached for your review is the Fiscal Year 2003-04 Financial Report. Revenues exceeded expenditures for the year, resulting in an ending fund balance of \$397,927.68. Major expenditures for the year were for staff and consultant contracts. Major accomplishments included completion of the 2003 Marin County Congestion Management Program, preparation of the Transportation Sales Tax Expenditure Plan, and initiation of the Transportation Planning and Land Use Systems (TPLUS) program.

Recommendation

Staff recommends that TAM conduct a public hearing, review and approve the Fiscal Year 2004-05 Proposed Budget, and accept the Fiscal Year 2003-04 Financial Report.

Respectfully Submitted,

Craig Tackabery
Executive Director

<p align="center">Transportation Authority of Marin Fiscal Year 2004-05 Proposed Budget</p>
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Revenue

	Approved 2003-04	Proposed 2004-05
Cities and Counties	\$430,000	\$350,000
Interest Earned	4,000	2,000
Federal / State (MTC)	240,000	240,000
T-PLUS (MTC)	150,000	150,000
BAAQMD		<u>\$18,738</u>
Total	\$824,000	\$760,738

Expenditure

	Approved 2003-04	Actual and Estimate 6-30-04	Proposed 2004-05
<u>Administration</u>			
County Staff	\$400,000	\$580,000 ¹	\$485,000
Office Supplies Expense	20,000	16,000	30,000
Audit	5,000	5,000	6,000
Legal	10,000	4,800	10,000
Document Reproduction	20,000	11,300	20,000
Subtotal	<u>\$455,000</u>	<u>\$594,100</u>	\$551,000
<u>Professional Services</u>			
Transportation Planning (Nelson/Nygaard)	60,000	120,000	
Outreach		62,000	
Survey		32,000	
Legal		1,000	
CMP	25,000	51,950 ²	15,000
Greenbrae I/C (CH2M Hill)		2,000	
T-PLUS	150,000	40,000	70,000
Consulting Pool	153,868 ³		20,000
Election cost			350,000
Contingency	15,000		
Subtotal	<u>\$403,868</u>	<u>\$308,950</u>	\$455,000
		Total	\$1,006,000

¹ Will only charge \$400,000 as budgeted.

² Include carryover from 2002-03 for CMP monitoring and Park and Ride PSR

³ 62,000 allocated to Outreach, \$10,000 to Legal, \$60,874 additional to Transportation Planning, \$51,845 to Survey.

<p style="text-align: center;">Transportation Authority of Marin Executive Summary</p>

Beginning Balance	\$397,927
Anticipated Revenue FY 2003-04	300,000 ¹
Proposed Revenue FY 2004-05	760,738
Total Revenue	\$1,458,665
 2003-04 Obligations	 (\$417,012) ²
FY 2004-05 Proposed Expenditure	(\$1,006,000)
Total Expenditure	(\$1,423,012)
 Anticipated Year End Balance 6-30-05	 \$35,653

¹ City, county outstanding payments, MTC reimbursement

² Outreach \$45,819
Godbe 51,845
CD & Arch 132,986
County Staff 111,249
Legal 10,000
Audit 5,000
Misc. 8,000
Nelson/Nygaard 52,113

<p style="text-align: center;">Transportation Authority of Marin Budget Summary</p>
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I. Revenue

1. Agencies

The table below is based on a 50% population/50% road miles formula.

<u>Agency</u>	<u>% Pro Rata Share*</u>	<u>Proposed 2004-2005 Pro-Rata Share*</u>
Belvedere	1.04	3,640
Corte Madera	3.20	11,200
Fairfax	2.79	9,765
Larkspur	4.16	14,560
Mill Valley	5.99	20,965
Novato	17.00	59,500
Ross	0.99	3,465
San Anselmo	4.70	16,450
San Rafael	20.16	70,560
Sausalito	2.84	9,940
Tiburon	3.46	12,110
County	33.67	117,845
		\$350,000

2. Interest

Anticipating return on our cash flow.

3. Federal/State

STP/CMAQ funds per existing contract with MTC. We were negotiating with MTC to increase this amount to \$240,000, which has now been approved.

4. Transportation Land Use Systems Program (TPLUS)

2nd year of new program fully funded by MTC.

II. Expenditure

1. County Public Works Staff

In FY 2003-04, we spent about \$580,000 worth of County staff time, although only charging TAM the agreed \$400,000. Many factors contributed to this over-expenditure. The numerous sales tax expenditure plan meetings, Gap Closure Project, Marin-Sonoma Narrows and the Greenbrae Interchange Projects took much more time than anticipated.

In FY 2004-05, the staffing level and the budget is brought into closer alignment. The proposed staffing is as follows:

1.0 Executive Director	\$197,000
0.25 Principle Transportation Planner	37,000
0.5 Senior Transportation Planner	66,000
0.5 Senior Transportation Engineer	78,000
0.75 Associate Engineer	<u>106,000</u>
	\$485,000

If a sales tax expenditure plan is approved by the voters, a mid-year budget review will be required to program adequate staffing to implement the plan,

2. Travel and Business Expenses

Routine conferences, meals and related business expenses.

3. Audit

Independent audit services.

4. Legal Services

Legal consulting on an “as needed” basis.

5. Printing

Printing documents and outreach material.

6. Congestion Management Program

This program must be updated every two years. This fiscal year will include the required monitoring.

7. Consulting Pool

Services such as continued media relations and presentations can be funded in this category if your Board chooses to do so. At that time, the scope of services will be drafted and selection will proceed as you direct us.

Marin County Congestion Management Agency Financial Report

Fund 96F

Fiscal Year 2003-2004

July 1, 2003 to May 6, 2004

Cash Basis Financial Statement **

I. Revenue Received

(See Attachment 1 for details)

Member Agencies	324,650.00
Misc Income	487,534.00
Federal/State	0.00

812,184.00

Interest

Ending 06/30/03	529.78
Ending 09/30/03	646.28
Ending 12/31/03	612.18
Ending 03/31/04	964.04

2,752.28

TOTAL REVENUES

\$814,936.28

II. Expenditures

(See Attachments 2 & 3 for details)

County DPW-Staff Time	288,751.15
County CDA-Staff Time	0.00
Multi Modal Transp Study	176,521.84
Conference, Meeting & Misc. expenses	27,526.46

TOTAL EXPENDITURES

\$492,799.45

III. Excess of Revenue received over expenditure **\$322,136.83**

IV. Beginning Fund Balance **\$75,790.85**

V. Ending Fund Balance **\$397,927.68**

Congestion Management Agency

Attachment 1

Revenue Received Detail

	Member Agencies	Misc Income	Federal/ State
7/7/2003 Met Transp Comm		140,000.00	
8/1/2003 Met Transp Comm		12,500.00	
10/10/2003 R Ellis-Trans Vision Plan		17.00	
11/18/2003 Town of San Anselmo	19,780.00		
Town of Fairfax	12,470.00		
Town of Corte Madera	14,620.00		
11/25/2003 City of Belvedere	4,730.00		
11/26/2003 City of Sausalito	12,900.00		
City of San Rafael	71,380.00		
12/3/2003 City of Mill Valley	21,500.00		
12/15/2003 County of Marin (Admin JV'd backwards)	-161,680.00		
12/23/2003 County of Marin (corrected)	323,360.00		
1/5/2004 Town of Ross	5,590.00		
1/21/2004 Kevin Carroll-Pgrm Report		17.00	
3/9/2004 Met Transp Comm		195,000.00	
3/26/2004 Met Transp Comm		140,000.00	
 Total:	<u>324,650.00</u>	<u>487,534.00</u>	<u>0.00</u>
 Grand Total:			<u><u>812,184.00</u></u>

Congestion Management Agency

Attachment 2

Expenditures Detail										
	Conference Meeting & Business	Secretarial Support	Legal	Printing	Outreach	Audit	County DPW Staff Time	County CDA Staff Exp	Multi-Modal Transp Studies	
7/16/2003 Sonoma Cnty Transp Auth	28.50									
7/16/2003 Ray's Catering	87.41									
7/16/2003 Jack Baker	233.82									
7/25/2003 Bank of America	266.92									
8/5/2003 JV-Printing Svcs				864.36						
JV-Printing Svcs				252.23						
DKS Assoc										
8/21/2003 Ray's Catering	61.13								18,053.50	
Nelson\Nygaard										
8/22/2003 JV-Printing Svcs				509.70					4,621.37	
8/27/2003 Bank of America	182.52									
9/5/2003 JV-Printing Svcs				275.50						
9/26/2003 JV-County Counsel			275.00							
Bank of America	653.41									
9/30/2003 JV-Printing Svcs				47.90						
JV-Printing Svcs				206.20						
10/1/2003 JV-DPW Labor							7,540.79			
JV-DPW Labor							5,622.14			
10/7/2003 JV-DPW Labor							3,556.61			
JV-DPW Labor							3,556.61			
10/10/2003 JV-Printing Svcs				104.00						
JV-Printing Svcs				60.00						
10/13/2003 Ray's Catering	120.66									
Solano Transport Authority	20.00									
10/15/2003 Carey Lando	39.22			308.88						
10/20/2003 JV-DPW Labor										
10/24/2003 JV-Printing Svcs				65.00			3,734.68			
JV-Printing Svcs				175.50						
Ray's Catering	640.82									
Carey Lando				274.13						
10/27/2003 Bank of America	598.07									
11/5/2003 JV-County Counsel			2,475.00							
Marin Scope					590.00					
11/6/2003 JV-DPW Labor							5,622.14			
JV-DPW Labor							5,894.80			
JV-DPW Labor							5,622.14			
JV-DPW Labor							6,150.34			
JV-DPW Labor							5,622.14			
JV-DPW Labor							5,814.61			
JV-DPW Labor							5,622.14			
JV-DPW Labor							5,223.36			
JV-DPW Labor							5,059.93			
JV-DPW Labor							5,098.33			
JV-DPW Labor							2,811.08			
JV-DPW Labor							6,345.51			
JV-DPW Labor							2,811.08			
JV-DPW Labor							4,502.24			
11/7/2003 JV-DPW Labor							5,177.50			
JV-DPW Labor							4,817.73			
11/13/2003 JV-DPW Labor							5,856.87			
11/17/2003 JV-DPW Labor							6,245.15			
JV-DPW Labor							2,478.71			
JV-DPW Labor							4,566.51			
11/21/2003 JV-Printing Svcs				19.50						
JV-Printing Svcs				60.00						
11/25/2003 Marin Ind Jm'l					1,020.00					
Pt Reyes Light					370.50					
Nelson\Nygaard									9,454.75	
Bank of America	206.17									
12/2/2003 Nelson\Nygaard									27,470.02	
F Mansourian	123.07									
T Do	20.00									
12/5/2003 JV-Printing Svcs				65.85						
JV-DPW Labor							3,539.33			
JV-DPW Labor							6,559.16			
Nelson\Nygaard									26,935.14	
12/15/2003 JV-DPW Labor							998.89			
JV-DPW Labor							3,512.70			
12/19/2003 Nelson\Nygaard									3,120.66	
12/22/2003 JV-Printing Svcs				282.95						
JV-Printing Svcs				625.10						
JV-Printing Svcs				11.25						
JV-DPW Labor							850.90			

5/18/2004

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Congestion Management Agency

Attachment 2

Expenditures Detail		Conference Meeting & Business	Secretarial Support	Legal	Printing	Outreach	Audit	County DPW Staff Time	County CDA Staff Exp	Multi-Modal Transp Studies
	JV-DPW Labor									
12/26/2003	JV-Reverse charge to CMA	(9.08)						3,161.44		
	Bank of America	213.73								
1/7/2004	JV-DPW Labor							5,800.99		
	JV-DPW Labor							6,559.16		
1/15/2004	JV-DPW Labor							2,359.55		
	JV-DPW Labor							5,247.33		
	JV-DPW Labor							1,601.13		
	JV-DPW Labor							5,903.25		
1/16/2004	JV-Printing Svcs				716.30					
	Nelson\Nygaard									
1/20/2004	C Tackabery	222.88								3,155.67
1/22/2004	JV-DPW Labor							2,810.16		
1/26/2004	JV-DPW Labor							369.96		
	JV-DPW Labor							4,566.51		
1/27/2004	Bank of America	119.14								
1/30/2004	JV-Parks Dept	130.00								
2/2/2004	JV-Printing Svcs				83.00					
	JV-Printing Svcs				91.45					
2/5/2004	Nelson\Nygaard									
2/9/2004	JV-Printing Svcs				1,091.05					3,266.05
	JV-Printing Svcs				1,252.90					
	JV-Printing Svcs				121.40					
	JV-County Counsel									
2/11/2004	JV-DPW Labor			1,375.00				5,435.40		
	JV-DPW Labor							6,559.16		
	JV-DPW Labor							1,109.88		
	JV-DPW Labor							3,863.98		
2/18/2004	DKS Associates									
	DKS Associates									25,000.00
2/20/2004	Marin Independent Journal					923.85				8,900.00
2/23/2004	JV-DPW Labor							2,907.31		
	JV-DPW Labor							3,279.58		
3/2/2004	JV-Printing Svcs				852.00					
	JV-DPW Labor							5,477.54		
	JV-DPW Labor							6,559.16		
	CH2M Hill									
	C Tackabery	774.57								2,120.80
3/4/2004	JV-DPW Labor							5,477.54		
	JV-DPW Labor							5,903.25		
3/9/2004	JV-DPW Labor							5,223.36		
	JV-DPW Labor							6,559.16		
	Nelson\Nygaard									
3/10/2004	JV-DPW Labor							1,738.80		6,363.16
	JV-DPW Labor							3,776.16		
3/19/2004	US Bank	924.42								
3/25/2004	Nelson\Nygaard									
4/2/2004	JV-DPW Labor							4,424.16		10,195.32
	JV-DPW Labor							5,903.25		
4/8/2004	JV-Printing Svcs				308.90					
4/14/2004	JV-DPW Labor							2,654.50		
	JV-DPW Labor							6,559.16		
4/16/2004	JV-DPW Labor							3,058.99		
	JV-DPW Labor							6,559.16		
	Corporate Express	12.66								
4/20/2004	US Bank	136.12								
4/22/2004	JV-Printing Svcs				312.57					
	JV-Printing Svcs				623.95					
	JV-DPW Labor							2,570.23		
	JV-DPW Labor							6,559.16		
	JV-DPW Labor							3,688.34		
	JV-DPW Labor							221.98		
	JV-DPW Labor							3,688.34		
	Nelson\Nygaard									
	Community Design & Archit.									8,670.46
4/30/2004	Solem & Assoc									3,014.39
	Grassroots Leadership Network					4,439.78				16,180.55
5/6/2004	Stewart, Jeri- Mailing Exp Reimb	589.60								

5/18/2004

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Congestion Management Agency

Attachment 2

Expenditures Detail

	Conference Meeting & Business	Secretarial Support	Legal	Printing	Outreach	Audit	County DPW Staff Time	County CDA Staff Exp	Multi-Modal Transp Studies
Total C,M,B Exp + Legal, Print, Outreach, Audit	6,395.76	0.00	4,125.00	9,661.57	7,344.13	0.00	288,751.15	0.00	176,521.84
	27,526.46								

Congestion Management Agency

Attachment 3

Consultants Detail

	CH2M Hill Inc	Nelson/ Nygaaard (Trans Gen)	DKS Assoc (CMP)	Community Design & Architecture	Solem & Associates
8/5/2003 DKS Assoc			18,053.50		
8/21/2003 Nelson\Nygaaard		4,621.37			
11/25/2003 Nelson\Nygaaard		9,454.75			
12/2/2003 Nelson\Nygaaard		27,470.02			
12/5/2003 Nelson\Nygaaard		26,935.14			
12/19/2003 Nelson\Nygaaard		3,120.66			
1/16/2004 Nelson\Nygaaard		3,155.67			
2/5/2004 Nelson\Nygaaard		3,266.05			
2/18/2004 DKS Associates			25,000.00		
DKS Associates			8,900.00		
3/2/2004 CH2M Hill	2,120.80				
3/9/2004 Nelson\Nygaaard		6,363.16			
3/25/2004 Nelson\Nygaaard		10,195.32			
4/22/2004 Nelson\Nygaaard		8,670.46			
Community Design & Archit.				3,014.39	
4/30/2004 Solem & Assoc					16,180.55
	2,120.80	103,252.60	51,953.50	3,014.39	16,180.55

Congestion Management Agency

Attachment 4

Expenditures Detail

	Expense	Explanation/Details
7/16/2003 Sonoma Cnty Transp Auth	28.50	CT: 5/30
7/16/2003 Ray's Catering	87.41	5/21, 6/4
7/16/2003 Jack Baker	233.82	10/8,24,28,30;11/4,7,12,21;12/19/02; 1/9,23;2/3,27/03
7/25/2003 Bank of America	266.92	FM: 7/7; RC: 6/26; CT: 6/26; Others not identified
8/5/2003 JV-Printing Svcs	864.36	None provided
JV-Printing Svcs	252.23	None provided
DKS Assoc	18,053.50	
8/21/2003 Ray's Catering	61.13	7/10/03
Nelson\Nygaard	4,621.37	
8/22/2003 JV-Printing Svcs	509.70	Color Maps
8/27/2003 Bank of America	182.52	FM: 7/24;8/6 CT: 8/4,6/03
9/5/2003 JV-Printing Svcs	275.50	None provided
9/26/2003 JV-County Counsel	275.00	FY03 Q2,3 Svcs
Bank of America	653.41	FM: 8/26; 9/9,11,12,16
9/30/2003 JV-Printing Svcs	47.90	Color Copies
JV-Printing Svcs	206.20	Color Copies
10/1/2003 JV-DPW Labor	7,540.79	
JV-DPW Labor	5,622.14	
10/7/2003 JV-DPW Labor	3,556.61	
JV-DPW Labor	3,556.61	
10/10/2003 JV-Printing Svcs	104.00	Color Copies
JV-Printing Svcs	60.00	Mount posters
10/13/2003 Ray's Catering	120.66	9/10; 10/3,8
Solano Transport Authority	20.00	CT-6/27/03
10/15/2003 Carey Lando	348.10	Print posters, misc exp
10/20/2003 JV-DPW Labor	3,734.68	
10/24/2003 JV-Printing Svcs	65.00	Color Copies
JV-Printing Svcs	175.50	None provided
Ray's Catering	640.82	10/18/03
Carey Lando	274.13	Print posters for 10/18 mtg
10/27/2003 Bank of America	598.07	FM: 9/17,25,29; 10/6,9; Tape Recorder
11/5/2003 JV-County Counsel	2,475.00	FY03 Q4 Svcs
Marin Scope	590.00	Ad
11/6/2003 JV-DPW Labor	5,622.14	
JV-DPW Labor	5,894.80	
JV-DPW Labor	5,622.14	
JV-DPW Labor	6,150.34	
JV-DPW Labor	5,622.14	
JV-DPW Labor	5,814.61	
JV-DPW Labor	5,622.14	
JV-DPW Labor	5,223.36	
JV-DPW Labor	5,059.93	
JV-DPW Labor	5,098.33	
JV-DPW Labor	2,811.08	
JV-DPW Labor	6,345.51	
JV-DPW Labor	2,811.08	
JV-DPW Labor	4,502.24	
11/7/2003 JV-DPW Labor	5,177.50	
JV-DPW Labor	4,617.73	
11/13/2003 JV-DPW Labor	5,856.87	
11/17/2003 JV-DPW Labor	6,245.15	
JV-DPW Labor	2,478.71	
JV-DPW Labor	4,566.51	
11/21/2003 JV-Printing Svcs	19.50	Color Copies
JV-Printing Svcs	60.00	None provided
11/25/2003 Marin Ind Jm'l	1,020.00	Ad
Pt Reyes Light	370.50	Ad
Nelson\Nygaard	9,454.75	
Bank of America	206.17	FM: 11/5,17. \$9.08 in error
12/2/2003 Nelson\Nygaard	27,470.02	
F Mansourian	123.07	7/9,15,25; 9/8,16
T Do	20.00	Bridge Tolls
12/5/2003 JV-Printing Svcs	65.85	None provided
JV-DPW Labor	3,539.33	
JV-DPW Labor	6,559.16	
Nelson\Nygaard	26,935.14	

Congestion Management Agency

Attachment 4

Expenditures Detail

	Expense	Explanation/Details
12/15/2003 JV-DPW Labor	998.89	
JV-DPW Labor	3,512.70	
12/19/2003 Nelson\Nygaard	3,120.66	
12/22/2003 JV-Printing Svcs	282.95	
JV-Printing Svcs	625.10	
JV-Printing Svcs	11.25	
JV-DPW Labor	850.90	
JV-DPW Labor	3,161.44	
12/26/2003 JV-Reverse charge to CMA	(9.08)	See Bof A entry 11/25/03
Bank of America	213.73	CT: 12/1,9,15, Gas, Bridge Fast Track
1/7/2004 JV-DPW Labor	5,800.99	
JV-DPW Labor	6,559.16	
1/15/2004 JV-DPW Labor	2,359.55	
JV-DPW Labor	5,247.33	
JV-DPW Labor	1,601.13	
JV-DPW Labor	5,903.25	
1/16/2004 JV-Printing Svcs	716.30	
Nelson\Nygaard	3,155.67	
1/20/2004 C Tackabery	222.88	Lunchs, Parking, Tolls, Mileage
1/22/2004 JV-DPW Labor	2,810.16	
1/26/2004 JV-DPW Labor	369.96	
JV-DPW Labor	4,566.51	
1/27/2004 Bank of America	119.14	*
1/30/2004 JV-Parks Dept	130.00	Room Rental Fee
2/2/2004 JV-Printing Svcs	83.00	
JV-Printing Svcs	91.45	
2/5/2004 Nelson\Nygaard	3,266.05	
2/9/2004 JV-Printing Svcs	1,091.05	
JV-Printing Svcs	1,252.90	
JV-Printing Svcs	121.40	
JV-County Counsel	1,375.00	FY04 Q 1
2/11/2004 JV-DPW Labor	5,435.40	
JV-DPW Labor	6,559.16	
JV-DPW Labor	1,109.88	
JV-DPW Labor	3,863.98	
2/18/2004 DKS Associates	25,000.00	
DKS Associates	8,900.00	
2/20/2004 Marin Independent Journal	923.85	Adv-Raise Bus Fares, Adopt Mgmt Prgm
2/23/2004 JV-DPW Labor	2,907.31	
JV-DPW Labor	3,279.58	
3/2/2004 JV-Printing Svcs	852.00	
JV-DPW Labor	5,477.54	
JV-DPW Labor	6,559.16	
CH2M Hill	2,120.80	
C Tackabery	774.57	Trip to Dana Pt 10/19-21
3/4/2004 JV-DPW Labor	5,477.54	
JV-DPW Labor	5,903.25	
3/9/2004 JV-DPW Labor	5,223.36	
JV-DPW Labor	6,559.16	
Nelson\Nygaard	6,383.16	
3/10/2004 JV-DPW Labor	1,738.80	
JV-DPW Labor	3,776.16	
3/19/2004 US Bank	924.42	*
3/25/2004 Nelson\Nygaard	10,195.32	
4/2/2004 JV-DPW Labor	4,424.16	*
JV-DPW Labor	5,903.25	*
4/8/2004 JV-Printing Svcs	308.90	
4/14/2004 JV-DPW Labor	2,654.50	*
JV-DPW Labor	6,559.16	*
4/16/2004 JV-DPW Labor	3,058.99	*
JV-DPW Labor	6,559.16	*
Corporate Express	12.66	*
4/20/2004 US Bank	136.12	*
4/22/2004 JV-Printing Svcs	312.57	
JV-Printing Svcs	623.95	
JV-DPW Labor	2,570.23	*

Congestion Management Agency

Attachment 4

Expenditures Detail

	Expense	Explanation/Details
JV-DPW Labor	6,559.16 *	
JV-DPW Labor	3,688.34 *	
JV-DPW Labor	221.98 *	
JV-DPW Labor	3,688.34 *	
Nelson\Nygaard	8,670.46	
Community Design & Archit.	3,014.39	
4/30/2004 Solem & Assoc	16,180.55	
Grassroots Leadership Network	4,439.78	Coordinate/Facilitate Public Workshop
5/6/2004 Stewart, Jeri- Mailing Exp Reimb	589.60	Mailing Exp Reimbursement

492,799.45